

TRAINING

31 July 1967, Briggs memo to D/TRG, sub: Proposed OTR Funding of External Contract for ADP Trg.

OCS has recently begun an in-house <sup>16</sup>17-week trg course for new recruits which will provide more than is now included in Purdue Univ's curriculum leading to a bachelor's degree in computer sciences. OCS hired a highly qualified instructor as a staff employee to give this trg on a continuing basis; a second instructor is being recruited. Sept 1967 [redacted] new recruits expected to begin trg. but will need to contract for a second 4 mo. course to cost [redacted]

Mr. Briggs suggested that O/PPB reprogram OTR funds to pay for such a contract. And that in future OCS be responsible for supervision of instructors and development of course content for ADP trg courses, but that OTR be responsible for admin support including course announcement, paperwork and classroom provisions.

COINS:

The COINS experiment was begun in response to a PFIAB instruction to experiment with a limited interagency information handling system for possible broader application throughout the intelligence community. The COINS experiment ~~gascexkx~~ has evolved into a very complex effort encompassing several agencies, cutting across many functional areas of intelligence operations and responsibilities, and involving potentially significant policy and procedural changes. COINS is essentially an admixture of bilateral agreements among 4 agencies and dominated at present by NSA & DIA. COINS wld be difficult enough to execute effectively under ideal conditions; its execution under real-life conditions is complicated by what may prove to be insurmountable obstacles if present group or committee-type mgmt responsibility methods are permitted to apply. The COINS program would have a higher probability of success if mgmt authority and responsibility were directly assigned to an executive agent for planning, development, design, implementation and inter-agency coordination.

Two years elapsed since PFIAB recommendation specifying COINS as a limited experiment and there were still no documented approved, comprehensive plans for the overall experiment and exploitation of its results, and no detailed program schedule although PFIAB had expected it to be operating by summer 1967.

The COINS committee of CODIB had been given mgmt by default however that committee did not have authority as executive agent to implement and perform tasks of project management.

After October 1965 only one reasonably substantive paper on COINS--the progress report submitted to DCI/USIB in Sept 66 had been written outside CODIB level.

PFIAB memo of 15 June 1965 stated that "The principal objective of these recommendations is the prompt initiation by the U.S. intel comm of positive steps toward the achievement of an approved capability for the effic storage and retrieval of the intel product, through an appropriate combination of machine and human techniques for the mgmt and control of the massive vol of intel info involved."

~~13~~ Aug 1967 Briggs memo for Gen. Robert Taylor, NIPE, sub: Mgmt and Direction of the COINS Effort, Unno'd, S.